OUR DAILY BREAD FOOD PANTRY, INCORPORATED

FINANCIAL STATEMENTS TOGETHER WITH REPORT OF INDEPENDENT AUDITOR

Year ended December 31, 2025

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HSC/Tuscan
& Company, PA
CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

INDEPENDENT AUDITOR'S REPORT

Board of Directors
Our Daily Bread Food Pantry, Incorporated
1818 San Marco Rd,
Marco Island, FL 34145

Opinion

We have audited the accompanying financial statements of Our Daily Bread Food Pantry, Incorporated (a Florida not-for-profit corporation), which comprise the statement of financial position as of December 31, 2025, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Our Daily Bread Food Pantry, Incorporated as of December 31, 2025, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Basis of Opinion

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Our Daily Bread Food Pantry, Incorporated and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Our Daily Bread Food Pantry, Incorporated's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Our Daily Bread Food Pantry, Incorporated's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Our Daily Bread Food Pantry, Incorporated's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

HSC/Tuscan & Company, P.A.

HSC/TUSCAN & COMPANY, P.A.
Fort Myers, Florida
March 11, 2026

OUR DAILY BREAD FOOD PANTRY, INCORPORATED
STATEMENT OF FINANCIAL POSITION
December 31, 2025

ASSETS	Amount
CURRENT ASSETS	
Cash and cash equivalents, includes restricted cash	$ 598,402
Investments, includes restricted investments	1,094,562
Accounts receivable	6,780
Pledges receivable, current	75,000
Food bank inventory	53,460
Prepaid expenses	24,038
Operating lease - right of use asset, current portion	-
TOTAL CURRENT ASSETS	1,852,242
PLEDGES RECEIVABLE, NONCURRENT	11,521
OPERATING LEASE - RIGHT OF USE ASSET (ROU), NET	-
PROPERTY AND EQUIPMENT, NET	6,912,647
TOTAL ASSETS	$ 8,776,410
LIABILITIES AND NET ASSETS	
CURRENT LIABILITIES	
Accounts payable	$ 25,140
Accrued expenses	23,420
Unearned revenue	70,403
Operating lease liability, current portion	-
Line of credit, current portion	-
TOTAL CURRENT LIABILITIES	118,963
OPERATING LEASE LIABILITY (ROU), NET	-
LINE OF CREDIT, NET	-
COMMITMENTS AND CONTINGENCIES	-
TOTAL LIABILITIES	118,963
NET ASSETS	
Without donor restrictions:	
Net investment in property and equipment	6,912,647
Unrestricted	272,398
Unrestricted, designated	360,000
	7,545,045
With donor restrictions:	
Temporarily restricted	1,112,402
Permanently restricted	-
TOTAL NET ASSETS	8,657,447
TOTAL LIABILITIES AND NET ASSETS	$ 8,776,410

The accompanying notes are an integral part of these financial statements.

OUR DAILY BREAD FOOD PANTRY, INCORPORATED
STATEMENT OF ACTIVITIES
Year Ended December 31, 2025

	Without Donor Restrictions	With Donor Restrictions		
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
CHANGES IN NET ASSETS				
PUBLIC SUPPORT, REVENUES AND RECLASSIFICATIONS				
Special events and fundraising	$ 205,021	$ -	$ -	$ 205,021
Less: direct cost of benefits to donors	(57,429)	-	-	(57,429)
Net proceeds from special events and fundraising	147,592	-	-	147,592
Contributions	1,102,831	-	-	1,102,831
Donations-capital campaign	-	1,843,244	-	1,843,244
Grants-operations	601,750	-	-	601,750
In-kind donations - food & goods	637,394	-	-	637,394
Investment and other income	180,029	-	-	180,029
Investment donated	-	-	-	-
TOTAL PUBLIC SUPPORT AND REVENUES	2,669,596	1,843,244	-	4,512,840
Net assets released from restrictions: Satisfaction of program restrictions	2,444,835	(2,444,835)	-	-
TOTAL PUBLIC SUPPORT, REVENUES AND RECLASSIFICATIONS	5,114,431	(601,591)	-	4,512,840
EXPENSES				
Program services	2,935,882	-	-	2,935,882
Supporting services	86,563	-	-	86,563
Fundraising	212,878	-	-	212,878
TOTAL EXPENSES	3,235,323	-	-	3,235,323
INCREASE (DECREASE) IN NET ASSETS	1,879,108	(601,591)	-	1,277,517
NET ASSETS, BEGINNING OF YEAR	5,665,937	1,713,993	-	7,379,930
NET ASSETS, END OF YEAR	$ 7,545,045	$ 1,112,402	$ -	$ 8,657,447

The accompanying notes are an integral part of these financial statements.

OUR DAILY BREAD FOOD PANTRY, INCORPORATED
STATEMENT OF FUNCTIONAL EXPENSES
Year Ended December 31, 2025

		SUPPORTING SERVICES			
FUNCTIONAL EXPENSES	Program Services	Admin	Fund Raising	Total Supporting Services	Total Expenses
Compensation and related expenses					
Salaries	$ 84,014	$ 24,958	$ 53,396	$ 78,354	$ 162,368
Payroll taxes	11,751	-	-	-	11,751
	95,765	24,958	53,396	78,354	174,119
Advertising	2,377	-	14,731	14,731	17,108
Depreciation	97,448	-	-	-	97,448
Disaster assistance	100	-	-	-	100
Loss on disposals	49,659	-	-	-	49,659
Equipment & software	8,314	1,515	-	1,515	9,829
Fees	520	26,190	17,098	43,288	43,808
Food donated in-kind	648,839	-	-	-	648,839
Food purchased	1,539,580	-	-	-	1,539,580
Insurance	48,384	-	-	-	48,384
Maintenance (Building/Vehicle)	82,126	-	-	-	82,126
Miscellaneous	13,898	457	43,039	43,496	57,394
Office expense	1,310	8,692	-	8,692	10,002
Operations	34,295	-	-	-	34,295
Other Expense	101,570	-	-	-	101,570
Professional fees	24,750	24,400	84,614	109,014	133,764
Real Estate Taxes	17,686	-	-	-	17,686
Rent/lease	126,590	-	-	-	126,590
Telephone/internet	3,581	351	-	351	3,932
Utilities	39,090	-	-	-	39,090
TOTAL EXPENSES	$ 2,935,882	$ 86,563	$ 212,878	$ 299,441	$ 3,235,323

The accompanying notes are an integral part of these financial statements.

OUR DAILY BREAD FOOD PANTRY, INCORPORATED
STATEMENT OF CASH FLOWS
Year Ended December 31, 2025

	Amount
CASH FLOWS FROM OPERATING ACTIVITIES	
Cash received from grants, donors, and other operating activities	$ 1,964,776
Cash paid to suppliers	(714,450)
Interest/investment income received	77,436
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	1,327,762
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchases of investments	(1,189,823)
Proceeds from disposition of investment	2,071,326
Proceeds from disposition of property and equipment	50,000
Purchases of property and equipment	(2,512,388)
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	(1,580,885)
CASH FLOWS FROM FINANCING ACTIVITIES	
Proceeds from debt issuance	-
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	-
Net increase (decrease) in cash and cash equivalents	(253,123)
CASH AND CASH EQUIVALENTS - BEGINNING	851,525
CASH AND CASH EQUIVALENTS - ENDING	$ 598,402

The accompanying notes are an integral part of these financial statements.

RECONCILIATION OF INCREASE (DECREASE) IN NET ASSETS TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES

	Amount
Increase (Decrease) in Net Assets	$ 1,277,517
Adjustments to Reconcile Increase (Decrease) in Net Assets to Net Cash Provided by (Used In) Operating Activities:	
Depreciation	97,448
Realized (gain) loss on disposition of property and equipment	49,659
Unrealized (gain) loss on investments	(66,384)
(Increase) decrease in accounts receivable	(3,509)
(Increase) decrease in pledges receivable	77,680
(Increase) decrease in food bank inventory	9,249
(Increase) decrease in prepaid expenses	(17,756)
Increase (decrease) in accounts payable	20,594
Increase (decrease) in accrued expenses	(119,404)
Increase (decrease) in unearned revenue	2,668
TOTAL ADJUSTMENTS	50,245
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	$ 1,327,762

NON-CASH TRANSACTIONS

Non-cash transactions for the year ended December 31, 2025, are as follows:

	Support and Revenues	Expenses
In-kind food donations	$ 637,394	$ 648,839
Direct donor contributions to CFCC investment	-	-
	$ 637,394	$ 648,839

The related non-cash revenue and expenses have been eliminated from the operating activities above.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and description of activities

Our Daily Bread Food Pantry, Incorporated (the "Organization") is a private, Florida not-for-profit corporation based in Marco Island, Florida. The Organization was established on January 2, 2019, to offer nourishing food choices, encouragement, and hope. The Organization engages daily with families who are experiencing food insecurity and the Organization is working to wipe out hunger in Collier County.

Specifically, the Organization's programs reach individuals where they are spiritually, physically and geographically. However, food is the first priority. As such, the Organization's funding is generated through donations, bequests, grants and events.

The following is a summary of the significant accounting policies used in the preparation of these financial statements:

Fiscal sponsorship for Collier Disaster Alliance, Inc.

This restricted cash was held by Our Daily Bread Food Pantry, Incorporated on behalf of Collier Disaster Alliance, Inc., a Florida Not-for-Profit corporation, and was recorded at fair value. Interest income and market value change earned on the account are recorded as such. As a fiscal agent the role of Our Daily Bread Food Pantry, Incorporated was to recognize related revenue and expenses, as well as to maintain the bank account at the direction of Collier Disaster Alliance, Inc. The role of the Organization as fiscal agent ended during the year ended December 31, 2025.

Basis of Accounting

The Organization prepares its financial statements on the accrual basis of accounting. Grant revenues are recorded as support when performance occurs under the terms of the grant agreement. Grant revenue includes all resources received from another entity in accordance with an entitlement or grant document.

Financial statement presentation

The accounting and reporting policies of the Organization conform to accounting principles generally accepted in the United States of America and are in accordance with the audit guide issued by the American Institute of Certified Public Accountants, "Not-for-Profit Organizations" and the accounting standards issued by the Financial Accounting Standards Board (FASB) in the Accounting Standards Codification.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Financial statement presentation, continued

(ASC).

The financial statement presentation follows the recommendations of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). Under FASB ASC, the Organization is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

The Organization reports its contributions in accordance with FASB ASC 606. In accordance with FASB ASC 606, contributions received are recorded as with donor restriction or without donor restriction depending on the existence and/or nature of any donor restrictions. Under FASB ASC 606, such contributions are required to be reported as contributions with donor restriction and are then reclassified to net assets without donor restriction upon expiration of the time restriction or compliance with the purpose restriction.

Cash and cash equivalents

For the purpose of the Statement of Cash Flows, the Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

The Organization's policy for cash and cash equivalents permits the use of depository accounts and money market accounts.

Investments

The investment policy of the Organization permits the investment of excess cash in certificates of deposits, money market accounts, equities, US treasuries and mutual funds. Investments are carried at market value, which approximates fair value, at the respective year end. The Organization has the ability and intends to hold these investments for the foreseeable future. Gains and losses are determined using the specific identification method when securities are sold or matured. Due to the type and nature of investments held, any gain or loss is reflected as investment income. Unrealized appreciation or depreciation of the investments is considered immaterial

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Investments, continued

and therefore not reflected separately in the financial statements. Related investment fees are considered insignificant.

Pledge receivables

Pledge receivables are unconditional promises to give, without donor restrictions, that are recognized as contributions when the promise is received. Pledge receivables that are expected to be collected in less than one year are reported at net realizable value. Pledge receivables that are expected to be collected in more than one year are recorded at fair value at the date of promise. That fair value is computed using a present value technique applied to anticipated cash flows, if considered material. Amortization of the resulting discount is recognized as additional contribution revenue.

Food pantry inventory

The Organization maintains an inventory of food items and consumable supplies to distribute to their clients. Many of the items are received through donations. The method used to determine the value of the inventory is to value the goods held at $1.18 per pound, which approximates estimated cost. Inventories of purchased commodities are stated at the lower of cost or net realizable value. Inventory uses the first in first out method.

Property and equipment

The Organization's policy is to capitalize assets with a cost of $1,000 or more and a useful life greater than 1 year. Property and equipment is recorded at cost, except for donated items (used in operations of the Organization) which are recorded at fair market value as of the date received. Assets are depreciated using straight-line and accelerated methods (which approximate straight-line) over their respective estimated lives as follows:

Category	Useful Lives
Vehicles	4-8 years
Equipment	5-10 years

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Contributions

In order to observe restrictions which donors place on grants and other gifts, as well as designations made by the Board of Directors, all assets, liabilities and activities are accounted for in the following net asset classifications:

Net Assets without donor restrictions - not subject to donor-imposed restrictions. Net assets without restrictions may be designated for specific purposes by action of the Board of Directors.

Net assets with donor restrictions - subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where by the donor has stipulated the funds be maintained in perpetuity. Net assets with donor restrictions include:

Temporarily Restricted Net Assets - subject to donor-imposed stipulations that may be fulfilled by actions of the Organization to meet the stipulations or become unrestricted at the date specified by the donor. The Organization had net assets of $1,112,402 with donor restrictions - temporarily restricted at December 31, 2025.

Permanently Restricted Net Assets - subject to the restriction in perpetuity that the principal be invested. Investment income earned on permanently restricted donations is unrestricted and used as determined by the Board of Directors. The Organization had no net assets with donor restrictions - permanently restricted at December 31, 2025.

Impairment of fixed assets

The Organization adheres to the Financial Accounting Standards Board (FASB) FASB ASC 958-360-50-2, "Accounting for the Impairment or Disposal of Long-Lived Assets." FASB ASC 958-360-50-2 requires, among other things, that entities identify events or changes in circumstances which indicate that the carrying amount of an asset may not be recoverable.

There was no effect on the Organization's financial statements resulting from FASB ASC 958-360-50-2 for the year ended December 31, 2025.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Accrued compensated absences

No accrued amounts have been recorded for accrued compensated absences as the Organization's employees are not entitled to be paid for unused accrued vacation or sick time upon termination of employment.

Revenue recognition

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Contributions are recognized when the donor makes a promise to give to the Organization that is in substance, unconditional. Contributions that are restricted by the donor are reported as an increase in net assets with donor restriction, depending on the nature of the restriction. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Activities as net assets released from restrictions. Contributions that are restricted by the donor are reported as an increase in net assets without donor restriction if the restriction expires in the reporting period in which the support is recognized.

Revenue from Exchange Transactions: The Organization recognizes revenue from these types of transactions in accordance with FASB Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, as amended. ASU 2014-09 applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition.

The Organization records the following exchange transaction revenue in its Statement of Activities for the year ended December 31, 2025:

Special Event Revenue - The Organization conducts special events in which a portion of the proceeds paid by a donor represents payment for the direct cost of the benefits received by the donor at the event - the exchange component, and a portion represents a contribution to the Organization. Unless a verifiable objective means exists to demonstrate otherwise, the fair value of the benefit is measured at cost to the Organization. The contribution component is the excess of the gross proceeds over the fair value of the benefit received by the donor. The direct costs of the special event are recorded as direct donor benefits in the Statement of Activities. The performance obligation is the delivery of the event.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Revenue recognition, continued

The event fee is set by the Organization. FASB ASU 2014-09 requires the Organization allocate the transaction price to the performance obligations. As such, the Organization presents the exchange and contribution components of the gross proceeds from special events. For special event fees received before year-end for an event that will occur after year-end, the Organization follows AICPA guidance where the inherent contribution is conditioned on the event taking place and is therefore treated as unearned revenue along with the exchange component.

Revenue from Non-Exchange Transactions: The Organization recognizes revenue from these types of transactions in accordance with FASB ASU 2018-08, clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. ASU 2018-08 applies to non-exchanged transactions. The Organization records the following non-exchange transaction revenue in its Statement of Activities for the year ended December 31, 2025:

Contributions and other grants - Revenue from contributions is recognized at the time the contribution is made. Revenue from grants is recognized as reimbursements are requested and barriers are met.

Functional expenses

The cost of providing the various programs and other activities have been detailed in the Statement of Functional Expenses and summarized on a functional basis in the Statement of Activities. Expenses that can be identified with a specific program service are charged directly to that program, according to their natural expenditure classification. Other expenses that are common to several functions are allocated by various statistical bases.

Income taxes

No provision for income tax expense has been made in the accompanying financial statements since the Organization is exempt from income taxes under Internal Revenue Code Section 501(c)(3). In addition, the Organization is not a private foundation within the meaning of Section 509(a) of the Internal Revenue Code.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Income taxes, continued

The Internal Revenue Code provides for taxation of unrelated business income under certain circumstances. The Organization reports no unrelated business taxable income. However, such status is subject to final determination upon examination of the related tax returns by the appropriate taxing authorities. The Organization's informational returns (US Form 990), "Returns of Organization Exempt from Income Tax," for the last three years are subject to examination by the IRS, generally for three years after they were filed.

Accounting for Uncertainty in Income Tax Items

The Financial Accounting Standards Board has issued guidance on accounting for uncertainty in income taxes and the Organization has adopted this guidance. The Organization has evaluated its tax provision and any estimates utilized in its tax returns, and concluded that it has taken no uncertain tax positions that require adjustment to the financial statements to comply with the provisions of this guidance. Interest and penalties associated with uncertain tax positions will be recognized in income tax expense, if required.

Advertising costs

The Organization's policy is to expense advertising costs when incurred.

Donated goods and services

The Organization is operated by volunteers, including the Board of Directors, each of which donate significant amounts of their time and expertise to the Organization and its programs. No amounts have been recorded for donated services inasmuch as no objective basis is available to measure the value of such services.

The Organization receives donated food items which are inventoried (food bank inventory) and distributed (donated) by the Organization to the clients served by the Organization.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Donated goods and services, continued

Contributed goods meeting the requirement for recognition in the financial statements are recorded at $1.18 per pound, the estimated cost of goods received. For the year ended December 31, 2025, the financial statements reflect the following:

	Revenue	Expense	
Donated food & goods	$ 637,394	$ 648,839	*
	$ 637,394	$ 648,839	

* The difference between donated goods revenue and expense is an adjustment to inventory.

In addition, many individuals volunteer their time and perform a variety of tasks that assist the Organization with educational programs, fundraising activities, and various committee assignments; however, no amounts have been reflected in the financial statements, as these services do not meet the requirement for recognition.

Concentration of credit risk

The Organization maintains its cash and cash equivalent balances at a local financial institution in deposit, money market and certificate of deposit accounts, which at times may exceed federally insured limits. The Organization has not experienced any losses on such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

Fair value of financial instruments

The FASB ASC Topic "Financial Instruments" clarifies the definition of fair value for financial reporting, establishes a framework for measuring fair value, and requires additional disclosure about the use of fair value measurements in an effort to make the measurement of fair value more consistent and comparable.

NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Fair value of financial instruments, continued

The Organization's financial instruments consist of cash and cash equivalents, receivables, payables, and accrued liabilities. The Organization estimates that the fair value of all financial instruments do not differ materially from the aggregate carrying value of its financial instruments recorded in the accompanying Statement of Financial Position due to their short term nature.

Risk management

It is the policy of the Organization to purchase commercial insurance for known forms of potential risks to which it is exposed.

Management estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the Organization to make estimates and assumptions that affect the reported amounts of assets, liabilities and net assets and disclosure of contingent assets and liabilities, and revenues and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

Subsequent events have been evaluated through March 11, 2026, which is the date the financial statements were available to be issued.

NOTE B - CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents consist of the following at December 31, 2025:

	Amount
Depository and other accounts, including restricted cash	$ 598,402
Cash, restricted for Collier Disaster Alliance, Inc.	-
	$ 598,402

At December 31, 2025, the Organization held restricted cash and investments of $1,182,805. The Organization held $70,403 as restricted cash for unearned revenue, and $1,112,402 as restricted cash and investments for its Capital Campaign. These amounts are reflected as temporarily restricted net assets.

Investments

Investments are comprised of the following at December 31, 2025:

	Amount
Marketable securities	$ 1,036,733
Community Foundation of Collier County (CFCC)	57,829
	$ 1,094,562

Concentration of credit risk

The Organization maintains its cash and cash equivalents in a financial institution. These assets, which at times may exceed FDIC limits, are Federally insured (FDIC) up to $250,000 per financial institution. The bank balances of $584,067 as of December 31, 2025, were held in the Organization's depository and money market accounts of which $250,000 was fully insured. At December 31, 2025, $163,622 was uninsured. Management believes the Organization is not exposed to excessive credit risk due the uninsured deposits. The Organization has not experienced any losses due to credit risks.

NOTE C - PLEDGE RECEIVABLES

Pledge receivables at December 31, 2025, are due as follows:

	Amount
Less than one year	$ 75,000
One to five years	12,500
More than five years	-
	87,500
Less: unamortized discount	(979)
Net pledge receivables	$ 86,521

Long-term promises to give are recognized at fair value, using present value techniques and a discount rate of 8.50%. Management believes all amounts receivable are fully collectible.

NOTE D - PROPERTY AND EQUIPMENT, NET

Property and equipment consists of the following at December 31, 2025:

	Amount	
Land	$ 2,261,899	
Building	4,481,149	
Construction In Progress- Building	-	
Vehicles	190,833	
Equipment	129,084	
	7,062,965	
Less: accumulated depreciation	(150,318)	
Property and Equipment, net	$ 6,912,647	*

Depreciation expense for the year ended December 31, 2025, was $97,448.

*Agrees to Net Investment in Property and Equipment.

NOTE E - FAIR VALUE MEASUREMENTS

The following table presents the Organization's fair value hierarchy for the assets measured at fair value in the accompanying Statement of Financial Position as of December 31, 2025:

	December 31, 2025			
	Fair Value Measurements Using:			
	Fair Value	Level (1)	Level (2)	Level (3)
Marketable securities:				
Govt. money market	$ 1,036,733	$ -	$ 1,036,733	$ -
Community Foundation of Collier County (CFCC)	57,829	-	-	57,829
	$ 1,094,562	$ -	$ 1,036,733	$ 57,829

The Organization adheres to the requirements of Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820-10-50-1 through 820-10-50-8. FASB ASC 820-10 established a fair value hierarchy that prioritizes the inputs valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level (1) inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority. Level (2) inputs are from other than quoted market prices included in Level (1) that are observable for the asset or liability either directly or indirectly. These inputs include quoted market prices in active markets for similar assets. Level (3) inputs have the lowest priority and consist of unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity. The Organization uses appropriate valuation techniques based on the available inputs to measure fair value of its investments. When available, the Organization measures fair value using Level (1) inputs because they generally provide the most reliable evidence of fair value.

In January 2010, the FASB issued ASU No. 2010-06, "Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements." This update provided amendments that require new disclosures of (a) transfers in and out of Levels (1) and (2) to include reasons for the transfers and (b) reconciliation for fair value measurements using significant unobservable inputs, Level (3), should be presented separately on a gross basis, rather than as one net

NOTE E - FAIR VALUE MEASUREMENTS, CONTINUED

number. This update also provided amendments that clarify existing disclosures such as the level of disaggregation for each class of assets and liabilities as well as disclosures about inputs and valuation techniques.

Level 1: Inputs are quoted market prices in active markets for identical assets or liabilities that are accessible at the measurement date. An active market is a market in which transactions of the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2: Classifications consist of commingled funds where detailed holdings were available and the funds fair value could be determined based on market prices, such as money markets and certain other bond funds. It also included specific investments in rated fixed income securities.

Level 3: Classification consists of the following:

Community Foundation of Collier County (the "CFCC") Investment - has been valued, as a practical expedient, at the fair value of the Organization's share of the CFCC's investment pool as of the measurement date. The Organization has access to 100% of the investment balance held by CFCC at the Organization's request. The CFCC values securities and other financial instruments on a fair value basis of accounting. The estimated fair values of certain investments of the CFCC, which includes private placements and other securities for which prices are not readily available, are determined by the management of the CFCC and may not reflect amounts that could be realized upon immediate sale, nor amounts that ultimately may be realized. Accordingly, the estimated fair values may differ significantly from the values that would have been used had a ready market existed for these investments.

NOTE E - FAIR VALUE MEASUREMENTS, CONTINUED

Activity related to the investment held by the Community Foundation of Collier County (CFCC) consists of the following for the year ended December 31, 2025:

	Amount
Beginning Balance	$ 49,322
Contributions	-
Investment Performance	8,896
CFCC Fees	(372)
Investment Manager's Fees	(17)
Ending Balance	$ 57,829

The components of the net appreciation on investments, include interest income. Investment manager's fees are netted against these amounts.

Other assets and liabilities such as cash, receivables, prepaids, inventory, accounts payable and accrued expenses are recorded at cost which approximates fair value due to the short term nature of these assets and liabilities.

Fiscal Sponsorship

The fiscal sponsorship for Collier Disaster Alliance, Inc. is recorded at fair value and is not reflected in the leveling. The account is considered a cash account held on behalf of Collier Disaster Alliance, Inc.

NOTE F - SCHEDULE AND RESTRICTIONS ON NET POSITION

Net position are available for the following purposes at December 31, 2025:

Without Donor Restrictions	Amount	
Unrestricted net assets		
Net investment in property and equipment	$ 6,912,647	
Undesignated by the Board	272,398	
BOD designated net assets		
Operating reserve - 90 days	360,000	
	7,545,045	
With Donor Restrictions		
Temporarily restricted net assets		
Capital Campaign	1,112,402	*
Fiscal Sponsor- Collier Disaster Alliance, Inc.	-	
Permanently restricted net assets	-	
Total Net Assets with Donor Restrictions	1,112,402	
Total Net Assets	$ 8,657,447	

* Also reflected as restricted cash and investments.

NOTE G - FISCAL SPONSORSHIP FOR COLLIER DISASTER ALLIANCE, INC.

During the year ended December 31, 2023, Our Daily Bread Food Pantry, Incorporated entered an agreement to act as a fiscal agent for Collier Disaster Alliance, Inc. (a Florida not-for-profit corporation). As such, Our Daily Bread Food Pantry, Incorporated, held the respective cash account on behalf of Collier Disaster Alliance, Inc. During the year ended December 31, 2025, Our Daily Bread Food Pantry, Inc. ended acting as fiscal agent for Collier Disaster Alliance.

NOTE H - LEASE COMMITMENTS

The Organization leases certain office and food pantry space and office equipment.

In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). This Standard requires lessees to recognize the assets and liabilities that arise from leases in the statement of financial position. Additionally, in July 2018, the FASB issued ASU 2018-11, Leases (Topic 842) - Targeted Improvements, provides an additional transition method that would allow entities to not apply the guidance in ASU 2016-02 in the comparative periods presented in the financial statements and instead recognize a cumulative-effect adjustment to the opening balance of net assets

NOTE H - LEASE COMMITMENTS, CONTINUED

in the period of adoption. Our Daily Bread Food Pantry, Incorporated adopted ASU 2016-02 and its related amendments as of January 1, 2022, which resulted in the recognition of operating lease right-of-use assets (ROU assets) of $59,394 as well as operating lease liability totaling $59,394. Our Daily Bread Food Pantry, Incorporated elected to adopt the transition relief provisions from ASU 2018-11 and recorded the impact of adoption as of January 1, 2022, without restating any prior-year net asset amounts or specific disclosures.

Our Daily Bread Food Pantry, Incorporated used a discount rate of 4.75% . Our Daily Bread had no incremental borrowing rate available, therefore the Prime rate as of February 1, 2020 (date of lease inception), was used to determine the future minimum lease payments.

The Organization leased operational food pantry and office space for a sixty (60) month term (First Baptist Church) beginning February 1, 2020, and ending January 25, 2025, at a monthly rate of $2,500. The lease then became month to month until the Organization's new building remodel was completed in August 2025. On July 1, 2023, the Organization agreed to pay $500 more a month to cover additional expenses until July 2023 when it became $3,000 per month. The storage (St. Mark's) and office equipment lease is considered immaterial and therefore, not included in the liability.

Total rent/lease expense for the year ended December 31, 2025, was $126,590.

	Amount
Operations rent	$ 22,394
St. Marks rental	900
Settlement agreement	103,296
Total rent/lease expense	$ 126,590

On August 12, 2025, the Organization (“Tenant”) entered into a settlement agreement with First Baptist Church of Marco Island, Inc. (“Landlord”) regarding operational damages to the property located at 1450 Winterberry Drive. Under the terms of the agreement, Organization agreed to pay $103,296 to the Landlord for the repair of interior and exterior damages to the property. The Organization also agreed to cease operations at the premises as part of the settlement.

NOTE I - ECONOMIC DEPENDENCE

The Organization's operations are substantially dependent on the receipt of support and revenue from donations and grantor agencies. Loss of these funds and/or large decreases in this type of funding would have a material effect on the financial position of the Organization and a negative impact on overall operations. For the year ended December 31, 2025, approximately 93% of total support and revenue is attributable to funds received from donations and grantor agencies.

NOTE J - COMMITMENTS AND CONTINGENCIES

The Organization is currently receiving and previously has received grants, contracts, and other third party funds which are subject to special compliance audits by the grantor and other third party agencies that provided these reimbursements. These audits may result in disallowed expense amounts.

Disallowed amounts, if any, constitute a contingent liability of the Organization. Such liabilities are not reflected within the financial statements of the Organization, as management does not believe any material contingent liabilities exist.

NOTE K - LIQUIDITY

Financial assets available within one year of December 31, 2025, consisted of the following:

	Amount
Cash and cash equivalents	$ 598,402
Investments	1,094,562
Accounts receivable	6,780
Current pledges receivable	75,000
	1,774,744
Less amounts due within one year:	
Current liabilities	118,963
Cash, restricted for Capital Campaign	1,112,402
	1,231,365
Financial assets available to meet general expenditures over the next twelve months	$ 543,379

NOTE K - LIQUIDITY, CONTINUED

The Organization's goal is generally to maintain financial assets to meet a minimum 90 days of operating expenses which is estimated at $360,000.

The Board of Directors of the Organization has designated $360,000 of the $632,398 financial assets available for an operating reserve of 90 days.

NOTE L - BUILDING AND LAND PURCHASES

On October 13, 2023, Our Daily Bread Food Pantry, Incorporated, purchased a building it intended to use for its pantry and administration offices for $3,025,000. The Organization has now completed a remodel of the facility in July 2025 and moved in on July 26, 2025. Operations began in the new facility on August 2, 2025.

On June 14, 2024, Our Daily Bread Food Pantry, Incorporated, purchased vacant land with cash for $1,105,444, directly adjacent to the remodeled building purchased in 2023.

NOTE M - LINE OF CREDIT

In April 2024, Our Daily Bread Food Pantry, Incorporated opened a collateralized $1,500,000 line of credit (LOC) with a financial institution, with a interest payable at a fixed rate of 5.95%. The LOC is collateralized by the specific real property at 1818 San Marco Blvd. The LOC matures on April 22, 2028. The outstanding balance on the line of credit at December 31, 2025, was $0. Our Daily Bread Food Pantry, Incorporated borrowed no amounts on the line of credit during the year ended December 31, 2025.